## SUMMARY

# Changes in the Suitability Management System

# Case Management

The Special Activities Staff, Office of Personnel coordinates the management of employee suitability problems across the Agency.

# The Applicant Review Process

More communication and candor impacting on the decision process.

## The Trial Period Process

Increased emphasis on the security/suitability review and on supervisors' responsibility for certification.

## The Employee Review Panel

- 1) To exchange adverse information on Trial Period employees,
- 2) As an overseas candidate review panel,
- 3) As a fact-finding group to review all adverse information available about a troubled employee,
- 4) As a cross-directorate assignment group,
- 5) To review situations involving employee personal contacts with foreign nationals.

## The Personnel Evaluation Board

Chief, Counterintelligence Staff included as a standing member.

### Outplacement

Intensified efforts to assist separating employees to obtain outside employment.

# Continuing Contact with Certain Former Employees

Mechanism established to track and stay in contact with former employees who may present a risk.

## Continuing and Close Contact with Foreign Nationals

Guidance to all stations and bases about monitoring and quarterly reporting procedures.

### Central Reference

Incorporates personnel, medical, CI and/or security information.

#### Postmortems

Studies of past cases to apply lessons learned.

### Education

March 1986 joint seminar.

Increased briefings and speeches for first line supervisors and managers.

SECRET

